

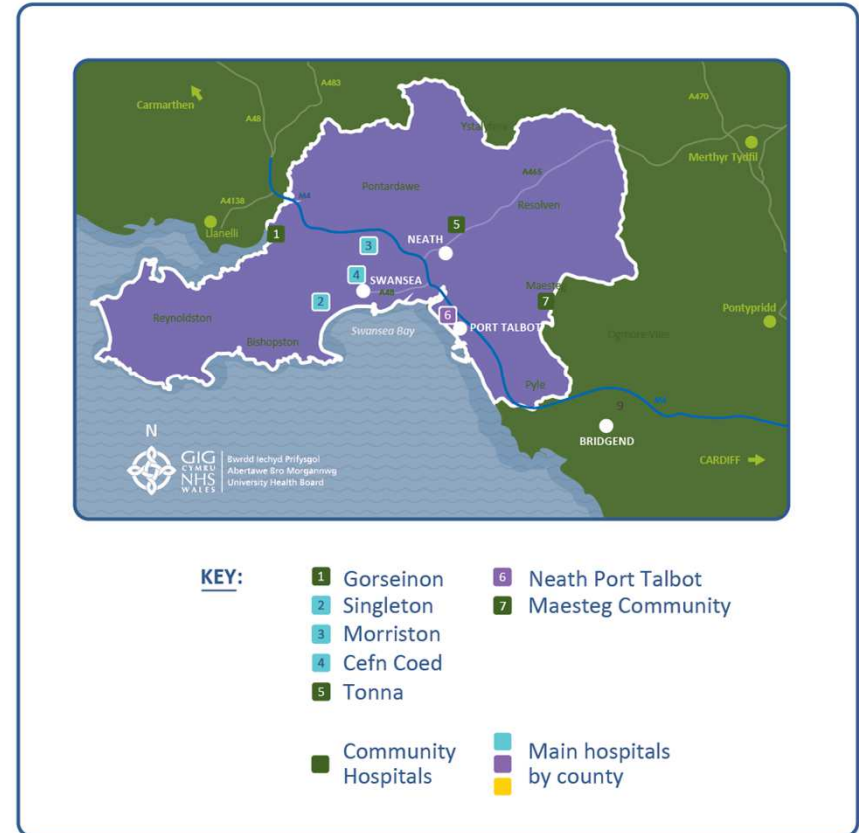
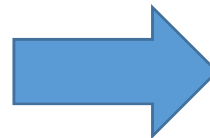
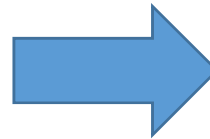


Neath Port Talbot  
Social Care Health and Wellbeing  
Scrutiny Meeting with Swansea Bay  
University Health Board  
**10 June 2019**

# Overview

- Key Health Board developments
- Recap and update on our quality improvement and service transformation work
- Health Services in Valley Communities
- Joint working priorities
- Q&A

# Bridgend Boundary Change



# The population of Swansea Bay University Health Board

## POPULATION OF THE HEALTH BOARD

**386,000**

APROX. POPULATION



Projected increase in population including +9% in Swansea (the third largest increase in Wales). The Welsh population structure is projected to change, with substantial rise in the older population and a projected fall in working-age adults.

## LATER YEARS

**45%**



In 2020, across the Health Board, just under half of the number of people aged 65+ will be living alone.

**33%**



1 in 3 will suffer a fall each year. Only 1 in 3 will return to former levels of independence and 1 in 3 will end up moving into long term care.

Yet many falls are preventable.

## DEPRIVATION

**>25%**



The Health Board has more deprived communities than average for Wales, with over a quarter of our communities falling into the most deprived categories. Urban parts of Swansea, NPT and upper valley communities are particularly deprived.



## CANCER BURDEN OF DISEASE

\* 1 in 4 people will have a Mental Health problem at some time in their lives

**40%**



4 in 10 cancers are preventable

The greatest causes of disease burden in Wales, as measured by the Disability Adjusted Life Year (DALY), are:

\* **20%**



The Health Board has a high rate of suicide, particularly in Neath Port Talbot

**MSK**



Musculoskeletal Disorders

**19%**



Cancer

**SUBSTANCE MISUSE**

is a particular issue in the Neath Port Talbot area



**18%**



Cardiovascular Disease

**11%**



By 2030, 11% of people in the Health Board will have a Diabetes diagnosis

## CHILDREN AND YOUNG PEOPLE life expectancy continues to rise

**>20%**



More than 1 in 5 children and young people aged under 20, live in poverty in Wales. Swansea West is one of the top 25 electoral wards with highest levels of child poverty in the UK.

**82.3 YEARS**



**78.5 YEARS**



...but the difference in life expectancy between the least and most deprived and most deprived areas is 9.7 years. Also, there is a >20 year (M) and 18 year (F) gap in healthy life expectancy.

## BEHAVIOURS AFFECTING HEALTH (all wales)

**19%**



1 in 5 currently smoke (7% use e-cigarettes)

**18%**



1 in 5 currently drink over weekly guidelines

**53%**



1 in 2 active for 150 mins or more a week

**23%**



1 in 4 eat five or more portions of fruit or veg

**60%**



3 in 5 are overweight or obese

**10%**



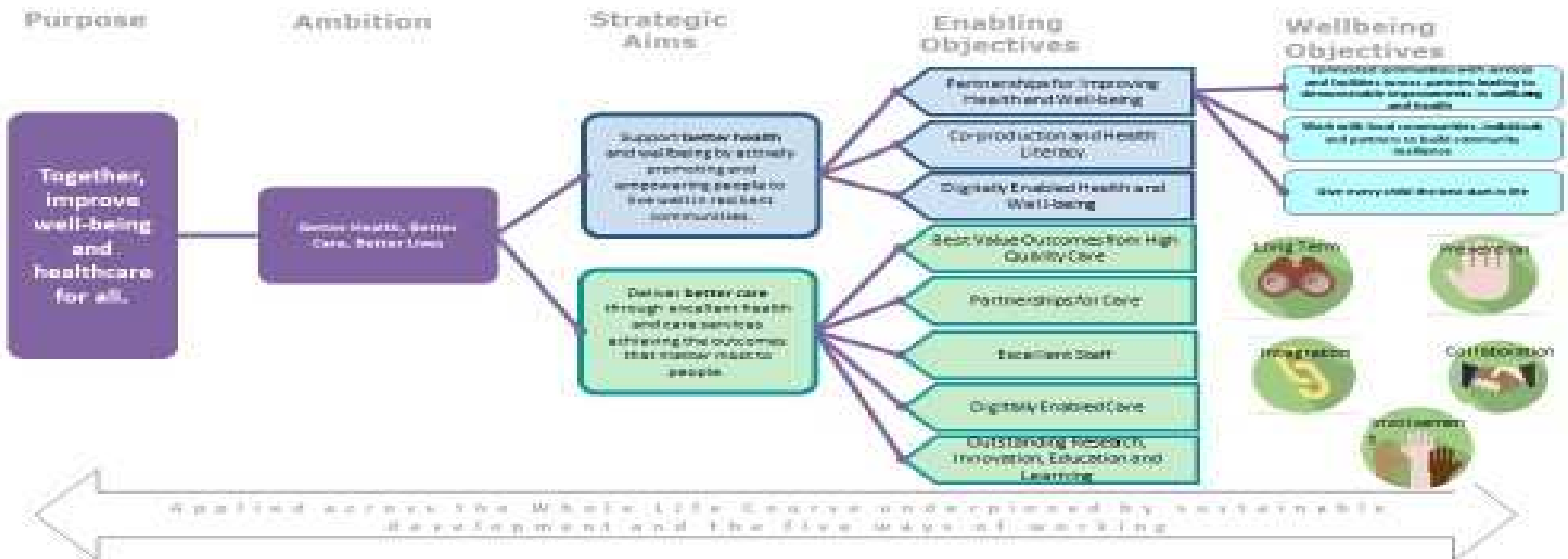
Followed 0 or 1 healthy behaviours

# Our vision for Swansea Bay University Health Board

Better Health, Better Care,  
Better Lives



Our Organisational Strategy on a page is:



# Recap - quality improvements and service transformation

Easy Read



## Your NHS

How we can make NHS services better in Bridgend, Neath Port Talbot and Swansea



This is an Easy Read version of Abertawe Bro Morgannwg University Health Board's 'Your NHS – help us change for the better. An engagement document on proposed changes to NHS services and how you can help us improve our services for you'.

May 2018

## National Drivers

- Expectations of 'Wellbeing of Future Generations Act', and 'Social Services and Wellbeing Act'
- Parliamentary Review and 'A Healthier Wales'

## Local Drivers

- What patients tells us
- Local Welsh Audit Office Discharge Report 2015
- Workforce challenges
- Challenges to patient flow across the system
- The need for working together to transform and find sustainable solutions

# Recap - why did we embark on this work?

**This is about securing the best outcomes for people within the resources (people and money) we have available to us**

## **We know .....**

- Demographic projections
  - Ageing population
  - Increased prevalence of long term chronic conditions and frailty
  - Complex health needs
- 65% admissions attributed to frailty (RCP, 2012)
- Older persons with frailty - prone to the longest lengths of stay
- Highest re-presentations at A&E

## **Efficient discharge for the frail older person:-**

- Improves health outcomes
- Supports effective patient flow
- Maximises use of acute hospital beds
- Reduces risks associated with long hospital stays
  - Functional deconditioning/loss of independence
  - Associated risks; falls, pressure ulcers, infection, delirium
  - The need for prolonged rehabilitation/ long term care

# Recap - what services have changed?

- There are two main areas we are continuing to change:
  - Reducing the numbers of people needing to be admitted to hospital and if admitted, spending less time there - so allowing us to reduce inpatient capacity
  - Developing more community based services to support older people with mental health problems, again allowing us to reduce our inpatient capacity
- We undertook a public engagement process on these changes in 2016.



# Service Improvements – Neath Port Talbot

Phase 1  
June 2017

- **Transfer of Care Advice and Liaison Service (TOCALs)** introduced based at Morriston Hospital
- Increased direct discharges across all acute sites
- Cumulative bed days saved

Phase 2  
July 2017

- **Remodelled 32 beds (Ward E) to a 28 bed focussed reablement ward**
- Redesigned workforce and new Rehab Assistant Role
- Reducing length of stay
- Right sizing of packages of care
- Medicines optimisation

Phase 3  
October 2018

- **Tested Early Supported Discharge Model**
- Therapy led – providing rehab at home
- Clinical Pharmacist will outreach to community

# More recent developments – Neath Port Talbot

- Early Supported Discharge Model is now supporting on average 25 NPT catchment patients per day that would have previously been inpatients across SBUHB
- Following changes in earlier 3 phases ward recruitment continues to be a restrictive factor and in addition there has been an increase in the number of patients with complex needs. Therefore proposing to consolidate the existing 104 medical beds that are spread across 4 wards onto 3 wards.
- As part of the change process there is a significant investment in staffing a multi professional team to provide a different model of care for patients with complex needs
- From 1<sup>st</sup> April, as part of increasing the profile at NPTH, some additional planned surgical activity has already commenced at the Hospital

# Service improvements – Mental Health and Learning Disabilities

We have:

- Invested £1.5m in enhanced older people’s community mental services including investment in evidence-based services such as physiotherapy, occupational therapy, nursing and psychology
- Developed a team to support people in care homes in each Local Authority area
- This has allowed more patients with challenging behaviour and other difficulties to be cared for in the community
- This has reduced our bed occupancy and supported a reduction in our inpatient capacity

As a result we have we have reduced the beds available in each LA area, as outlined below:

Locality	Original No of Beds	Total	Revised No of Beds	Total
NPT	54 Tonna 20 NPTH	74	34 Tonna 20 NPTH	54
Swansea	18 Tonna 60 CCH	78	60 CCH	60
TOTAL		152		114

# Health Services in the Valleys

Multi-agency three- year **cluster plans** with a focus on developing local services to improve health and wellbeing

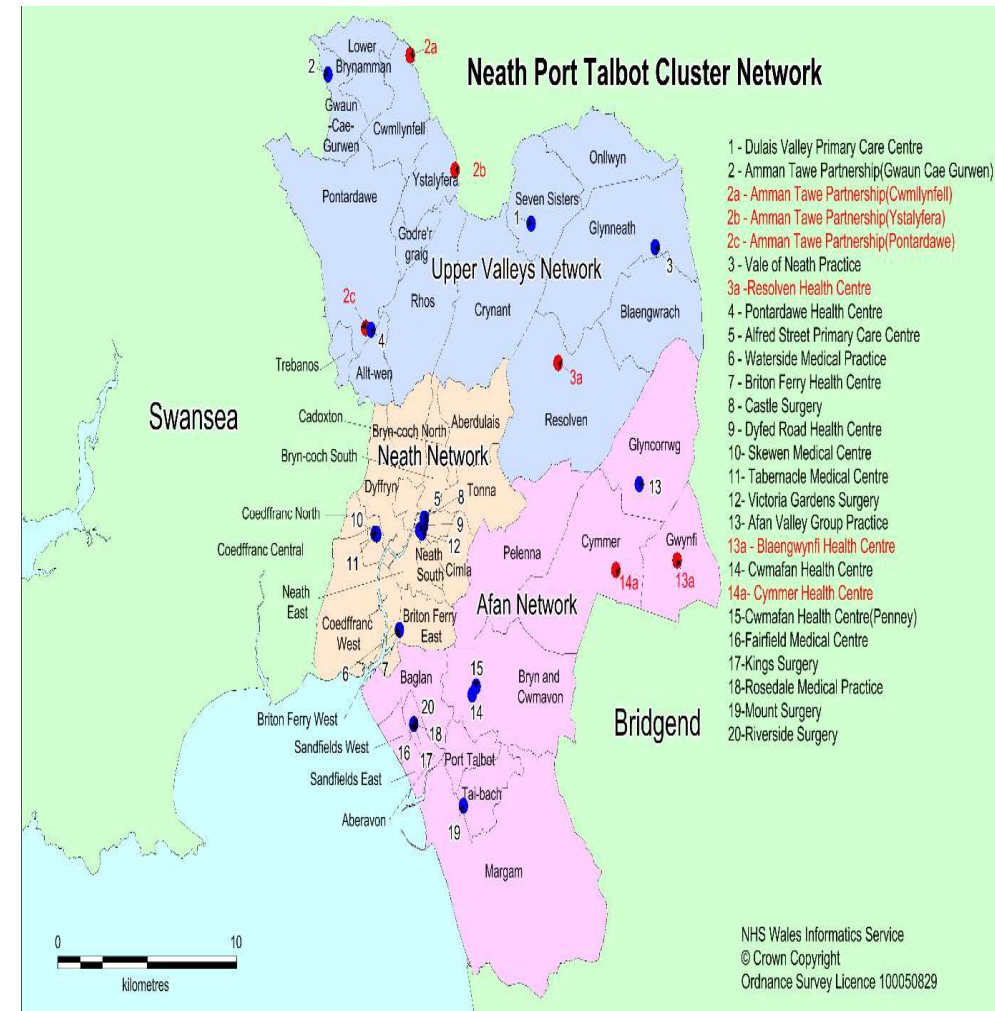
**Patient focus and involvement sessions;** improving access, premises

## Cluster Whole System Transformation

- Better at measuring what really matters to people
- Cluster led decisions with patients
- Greater emphasis on wellbeing
- Health and social care working together

## Building Safe Resilient Communities

- Asset based decision; shifting the focus to “what’s right with us”.
- Building effective partnerships; Community and process development; Plan and Implement Activities



# Cluster Transformation

Increased partnership working with the third sector



Development of a Patient Participation Group (Upper Mersey Valley)

Initial stages of developing a cluster patient management group (Upper Mersey)



- ✓ Joint work to consider options for redeveloping Croeserw Enterprise Centre

- ✓ Patient specific events; dying matters week, Flu.



- ✓ Working collaboratively with GPs to help patients get **faster and more direct access to treatment.**

- ✓ Helping the population manage their own health and long term illnesses through pre-diabetic prevention initiative to increase flu vaccination signposting to services that support patient self-care and independence.



- ✓ Better management of demand through prudent healthcare with implementation of a **telephone first/triage access model** to direct patients to the most appropriate health care professional.

# Delivering through partnership – priority areas

Delivering new models of care – including transformation fund proposals

Delivering integrated, person-centred care

Active participation in the Public Service Board and Regional Partnership Board

- Partnership ambitions:**
- To be recognised as a good partner
  - To deliver against our promises
    - Shared objectives
    - Open, trusting relationships
- In the interests of our population**

Managing winter pressures – better together

Working with NPT on supporting rapid access domiciliary services

Implementing Area Plans and wellbeing plans

Thanks & Questions